

## THE COURT

5 October 2023  
8:30 – 12:30 (UK time); 12:30 – 16:30 (Dubai time); 16:30 – 20:30 (Malaysia time)  
Microsoft Teams

## AGENDA

<u>Item No.</u>	<u>Item Title</u>	<u>Paper Ref</u>	<u>Status</u>
<b>1.</b>	<b>FORMAL MATTERS</b>		
1.1	Welcome and apologies	-	Verbal
1.2	Declarations of interests	-	Verbal
1.3a)	Minutes of the meeting of 26 June 2023	-	Encl.
1.3b)	Report from the Court Interim Business Committee	Ct6/23/64	Encl.
1.3c)	Feedback from Joint Court / Senate Meeting in May 2023	Ct6/23/47	Encl.
1.4	Actions Log and Matters Arising	-	Encl.
	- Study World Court Case	-	Verbal
	- Levers for managing delivery of the bottom line (Action 23/49)	Ct6/23/48	Encl.
1.5	Business reported by the Chair	-	Verbal
<b>2.</b>	<b>STRATEGIC DISCUSSION</b>		
2.1	Strategic Summary Report	Presentation	-
a)	Principal's Report to the Court (in Background Information)	Ct6/23/49	Encl.
2.2	Global update from the Student Union	Ct6/23/50	Encl.
2.3	Finance Improvement Plan Assurance Update	Ct6/23/51	Encl.
	<b>BREAK</b>		
<b>3.</b>	<b>MATTERS FOR DECISION</b>		
3.1	Institutional Quality Report to the SFC, 2022-23	Ct6/23/52	Encl.
3.2	Report from the Finance Committee	Ct6/23/53	Encl.
	- Net Zero Community Hub Business Case		
	- Terms of Reference / Assurance Check		
	- Management Accounts		
3.3	Report from the Audit and Risk Committee	Ct6/23/54	Encl.
	- Terms of Reference / Assurance Check		
3.4	Report from the Global Student Life Committee	Ct6/23/55	Encl.
	- Terms of Reference / Assurance Check		
<b>4.</b>	<b>MATTERS FOR DISCUSSION</b>		
4.1	Oversight Group Implementation	Ct6/23/56	Encl.

4.2	Borders Strategic Review Update	Ct6/23/57	Encl.
4.3	Annual Report from the Dubai Campus	Ct6/23/58	Encl.
4.4	Annual Report from the Malaysia Campus	Ct6/23/59	Encl.
4.5	Annual Report from HW Services Ltd (Oriam) Board	Ct6/23/60	Encl.
4.6	Report from the Staff Committee (	Ct6/23/61	Encl.
4.7	Malaysia Constitution	Ct6/23/62	Encl.

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**5. MATTERS FOR INFORMATION / NOTING**

5.1	Court Agenda Tracker	Ct6/23/63	Encl.
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**6. DATE OF NEXT MEETING**

**Thursday 9 November 2023 (Strategy Day)**

8.30am (UK time) on the Edinburgh Campus

**Thursday 7 December 2023 (regular business)**

8.30am (UK time); 12.30pm (Dubai time); 4.30pm (Malaysia time)