



SHAPING  
A GLOBALLY  
CONNECTED  
UNIVERSITY  
TOGETHER



SHAPING  
PIONEERING  
EDUCATION  
TOGETHER



SHAPING  
EXCELLENCE  
IN RESEARCH  
AND ENTERPRISE  
TOGETHER



SHAPING  
FLOURISHING  
COMMUNITIES  
TOGETHER

## UNIVERSITY COURT:

**STRATEGY MEETING: Thursday 20 May 2021, 09.00-13.30 (Meeting by Microsoft Teams)**

**COURT MEETING: Thursday 20 May 2021, 13.30-13.45 (Meeting by Microsoft Teams)**

Please see below the programme for the Strategy Day.

You are invited to view in advance a video on **Global Environmental Sustainability** from [Prof Mercedes Maroto-Valer](#) (please note: the video is embedded in a PowerPoint slide and may take a few moments to open).

Further preparatory papers and the presentations for the day will be lodged on **SharePoint** for participants to view.

The paper for the brief business meeting of Court (1.30 to 1.45 pm) will be circulated under separate cover.

*Ruth Moir, University Secretary, 14 May 2021*

## STRATEGY 2025 AND SUSTAINABILITY

### PROGRAMME

| TIME:   | TOPIC:   | LED BY:   |
|---------|--|---|
| 9.00 am | <b>Welcome and agenda for the day</b>  | Mr Grant Innes, Chair of Court  |
| 9.05 am | <b>Introduction and scene setting</b>  | Prof Richard Williams, Principal and Vice Chancellor  |
| 9.20 am | <b>STRATEGY 2025 – GLOBALLY CONNECTED AND FLOURISHING COMMUNITIES</b><br><br><ul style="list-style-type: none"> <li>• <b>Student Partnership Agreement and Student Body Annual Reports</b></li> </ul>              | Student Representatives   |
| 9.45 am | <b>STRATEGY 2025 – UPDATE ON PERFORMANCE</b><br><br><ul style="list-style-type: none"> <li>• <b>Strategic Priorities</b></li> <li>• <b>Pioneering in Education</b></li> <li>• <b>Heriot-Watt Online</b></li> </ul> | Prof Mark Biggs, Vice Principal and Provost with Ms Kirsty Scanlan, Director of Strategic Planning & Performance<br><br>Prof John Sawkins and Prof Mushtak Al Atabi with Ms Kirsty Scanlan, Director of Strategic Planning & Performance<br><br>Prof Gill Murray, Deputy Principal, Enterprise and Business |
| 10.30   | <b>BREAK (15 mins until 10.45)</b>   |   |





|                      |  |   |
|----------------------|--|---|
| 10.45 am             | <b>BUSINESS SUSTAINABILITY</b> <ul style="list-style-type: none"> <li>• <b>Strategic Risk Landscape</b></li> <li>• <b>3 year financial plan</b></li> <li>• <b>Annual Planning – AP2.0</b></li> </ul> | <p>Ms Ruth Moir, University Secretary<br/>Ms Lucy Everest, GCOO</p> <p>Mr Andrew Jefferson, GCFO</p> <p>Prof Mark Biggs, Vice Principal and Provost</p> |
| 11.30 am             | <b>Q+A PANEL DISCUSSION</b>  | Mr Grant Innes, Chair of Court  |
| <b>12.15 – 12.45</b> | <b>BREAK</b> (30 mins until 12.45 pm)  |   |
| 12.45                | <b>SUSTAINABILITY - FLOURISHING COMMUNITIES</b>  | Richard Cloughton, GDHR, with Prof Mark Biggs, Vice-Principal and Provost   |
| 13.15                | <b>Q&amp;A and Closing reflections</b>   | Mr Grant Innes and Professor Richard Williams   |
| 13.30                | <b>Approximate end time for Strategy event</b>   |   |

**NB Court members should note that a brief Court Business Meeting will follow from 13.30-13.45**  
(a separate Teams link and link to SharePoint site will be mailed under separate cover)

